

HUBBARD COMMUNICATIONS OFFICE
Saint Hill Manor, East Grinstead, Sussex

Remimeo HCO POLICY LETTER OF 24 FEBRUARY 1971
REISSUED 26 OCTOBER 1980

(Originally issued as Flag Order 2750
same date, same title.)

OPERATING AT RISK

Running or operating a ship at risk is not policy.

Giving something a "lick and a promise" and hoping it will somehow operate or be all right does not stem from courage. It stems from laziness and stupidity.

Instead of taking the time to tie up a boat properly, going off and trusting to luck it will be okay is not acceptable brightness or alertness. It is an invitation to disaster.

All this kind of "think" stacks up a lot of possible catastrophes and puts a whole ship at risk.

Not really securing a line, just hoping it will be all right; not really anchoring well, just hoping it will hold; not really cleaning a paint surface, just crossing one's fingers that the paint will stay; not really taping up live wires, just hoping they hold. A multitude of such things add up to one great big disaster in the future.

Ignorance and lack of observation play their role in this. But actually it's just laziness and not caring about doing the job well.

When there is no pride, things are done sloppily and things operate at risk. But the reverse is true. Where one does such things he runs up a lot of overts of omission that kill any pride he could have.

Don't operate at risk. The way to save time and lives is do it right in the first place.

"Hope" is the by-word of the down and outer, the bums of skid row.

Control your environment by doing things well and thoroughly.

Then you are secure.

L. RON HUBBARD
FOUNDER

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